



#### Interim Jan—Sept 2005 results briefing

Helsinki, 27 October 2005

Market and business review Jan Lång, President and CEO

Financial results Jyri Luomakoski, CFO and Deputy CEO

Outlook Jan Lång

Questions







## Interim Jan—Sept 2005 Market and business review







#### Interim Jan - Sept 2005 Market demand

- No major changes in market demand compared to Q2
  - North America continued strong despite long-expected softening
    - Possible issues are mortgage rates, energy costs, consumer confidence
  - Nordic sustained its positive trend
  - Europe WES continued in aggregate on a good level
    - Italian market demand softened
  - Germany continued on a very low level
    - no real signs of change
    - building permit decline continues but recent months approaching prior year level







#### Interim Jan - Sept 2005 **Business environment**

- Some structural changes in the industry
  - Ownership changes in Europe and the US, mainly in the Infrastructure sector
  - Similar moves expected in the wholesale sector
- Raw material prices
  - Plastic resins stable in Q3
  - Metals continue on a high level







#### Interim Jan - Sept 2005: **Key issues**

- Quality of business improved leading to a satisfactory development of profitability
  - Especially Europe WES pleasing
  - Gross margin improved
- Market demand remained at a satisfactory level
  - Germany still weak, however our performance continued solid considering the environment
- Efforts to invest resources in creating a uniform platform continued
  - Brand strategy well received internally and externally
  - European ERP programme progressed according to plan towards the roll-out phase
- Uponor was awarded a 3 5 years supply contract by United
   Utilities broadening our reach to the multi-utility market in the UK







#### Interim Jan - Sept 2005 Net sales growth continued in Q3

| Net sales, MEUR | 2005  | 2004  | Rep. change %<br>Y/Y | Comp. change %<br>Y/Y |
|-----------------|-------|-------|----------------------|-----------------------|
| January-Sept.   | 769.9 | 786.1 | -0.1                 | 5.2                   |
| July-Sept.      | 276.2 | 276.5 | -2.1                 | 7.2                   |

| • | Comparable change by Region | <b>Q</b> 3 | Q2     | <b>Q</b> 1 |
|---|-----------------------------|------------|--------|------------|
|   | Central Europe              | 1.1%       | - 2.0% | - 4.0%     |
|   | Nordic                      | 6.5%       | 8.6%   | 7.2%       |
|   | Europe – WES                | 16.3%      | 15.9%  | 0.0%       |
|   | North America               | 13.6%      | 14.5%  | 2.9%       |

- Comparable net sales growth has continued after the weak Q1
  - Good sales for housing solutions in Europe WES
  - N.A. and Nordic continued to develop favourably
  - Decline in Germany continued but the rest of CE compensated
  - Plumbing continues as the stronger source of growth







#### Interim Jan - Sept 2005:

#### Profitability supported by higher sales and improved margins

| Operating profit, MEUR Continuing operations | 2005 | 2004 | Reported chg Y/Y | Comparable chg Y/Y |
|--|------|------|------------------|--------------------|
| Q3   | 40.7 | 34.7 | 17.3%            | 12.4%              |
| Q2   | 36.3 | 30.7 | 18.2%            | 21.0%              |
| Q1   | 13.7 | 15.8 | -13.3%           | -18.5%             |

| • | Comparable change by Region | <b>Q</b> 3 | <b>Q2</b> | <b>Q</b> 1 |
|---|-----------------------------|------------|-----------|------------|
|   | Central Europe              | 4.4%       | - 1.0%    | - 20.4%    |
|   | Nordic                      | 6.8%       | 19.7%     | 38.1%      |
|   | Europe – WES                | 17.9%      | 41.4%     | - 40.0%    |
|   | North America               | 13.8%      | 15.2%     | - 35.4%    |

- Profitability enhanced by:
  - Business portfolio quality improvement from non-core restructuring
  - More focussed supply structure yielding improved gross margins with stable material prices
  - Increased spending into development programmes partly offsetting the gain in gross margin







## Interim Jan - Sept 2005: **Results**

Helsinki, 27 October 2005

Jyri Luomakoski, CFO and deputy CEO







#### Bringing comfort

# Interim January – September 2005: **Net sales by Region**

| MEUR                       | 1-9   | 1-9   | 1-12   | Reported ( | Comparable |
|----------------------------|-------|-------|--------|------------|------------|
|                            | 2005  | 2004  | 2004   | change     | change     |
| Central Europe             | 233.5 | 259.9 | 334.0  | -10.2 %    | -1.8 %     |
| Nordic                     | 238.2 | 220.8 | 290.6  | 7.9 %      | 7.5 %      |
| Europe - West, East, South | 245.3 | 251.6 | 330.0  | -2.5 %     | 10.7 %     |
| North America              | 124.9 | 115.7 | 155.1  | 8.0 %      | 10.8 %     |
| Others (incl. RE)          | 10.0  | 54.9  | 60.2   |            |            |
| Eliminations               | -82.0 | -73.9 | -97.5  |            |            |
| Total                      | 769.9 | 829.0 | 1072.4 | -7.1 %     | 5.2 %      |
| Continuing operations      | 769.9 | 786.1 | 1026.9 | -2.1 %     | 5.2 %      |
| Discontinued operations    | 0.0   | 42.9  | 45.5   |            |            |







#### Bringing comfort to life

# Interim July – September 2005: **Net sales by Region**

| MEUR                       | 7-9   | 7-9   | Reported | Comparable |
|----------------------------|-------|-------|----------|------------|
|                            | 2005  | 2004  | change   | change     |
| Central Europe             | 81.5  | 87.8  | -7.2 %   | 1.1 %      |
| Nordic                     | 85.2  | 79.9  | 6.6 %    | 6.5 %      |
| Europe - West, East, South | 87.8  | 87.7  | 0.1 %    | 16.3 %     |
| North America              | 47.3  | 41.5  | 14.0 %   | 13.6 %     |
| Others (incl. RE)          | 2.7   | 19.5  |          |            |
| Eliminations               | -28.3 | -25.1 |          |            |
| Total                      | 276.2 | 291.3 | -5.2 %   | 7.2 %      |
| Continuing operations      | 276.2 | 276.5 | -0.1 %   | 7.2 %      |
| Discontinued operations    | 0.0   | 14.8  |          |            |
|                            |       |       |          |            |







Bringing comfort to life

## Interim January – September 2005: **Income statement, continuing operations**

|   | 1-9   |      | Change  | 1-9   |      | 1-12    |      |
|---|-------|------|---------|-------|------|---------|------|
| MEUR                                    | 2005  | %    | Y/Y     | 2004  | %    | 2004    | %    |
| Net sales                               | 769.9 |      | -2.1%   | 786.1 |      | 1,026.9 |      |
| Costs of goods sold                     | 499.0 | 64.8 | -4.3%   | 522.9 | 66.5 | 686.8   | 66.9 |
| Gross profit                            | 270.9 | 35.2 | 2.9%    | 263.2 | 33.5 | 340.1   | 33.1 |
| Other operating income                  | -1.8  | -0.2 | -263.6% | 1.1   | 0.1  | -1.7    | -0.2 |
| Expenses excl. depreciations            | 156.7 | 20.4 | 2.7%    | 152.6 | 19.4 | 205.8   | 20.0 |
| EBITDA                                  | 116.0 | 15.1 | 5.9%    | 109.5 | 13.9 | 136.0   | 13.2 |
| Operating profit (EBIT)                 | 90.7  | 11.8 | 11.7%   | 81.2  | 10.3 | 95.2    | 9.3  |
| Financial expenses, net                 | 1.2   | 0.2  | -79.3%  | 5.8   | 0.7  | 5.9     | 0.6  |
| Profit after financial items            | 89.5  | 11.6 | 19.8%   | 75.4  | 9.6  | 89.3    | 8.7  |
| Net profit from continuing operations   | 60.9  | 7.9  | 18.9%   | 51.2  | 6.5  | 63.8    | 6.2  |
| Net profit from discontinued operations | 0.0   | 0.0  |         | 7.0   | 0.9  | 24.6    | 2.4  |
| Profit for the period                   | 60.9  | 7.9  | 4.6%    | 58.2  | 7.4  | 88.4    | 8.6  |
| EPS continuing operations               | 0.82  |      | 0.13    | 0.69  |      | 0.86    |      |
| EPS discontinuing operations            | 0.0   |      | -0.09   | 0.09  |      | 0.33    |      |
| Total fully diluted earning per share   | 0.82  |      | 0.04    | 0.78  |      | 1.19    |      |







#### Interim July – September 2005:

#### Income statement, continuing operations

|   | 7-9   |      | Change        | 7-9   |      |
|---|-------|------|---------------|-------|------|
| MEUR                                    | 2005  | %    | Y/Y           | 2004  | %    |
| Net sales                               | 276.2 |      | -0.1%         | 276.5 |      |
| Costs of goods sold                     | 174.3 | 63.1 | -5.4%         | 184.9 | 66.9 |
| Gross profit                            | 101.9 | 36.9 | 11.2%         | 91.6  | 33.1 |
| Other operating income                  | -0.3  | -0.1 | -115.0%       | 2.0   | 0.7  |
| Expenses excl. depreciations            | 53.2  | 19.3 | 16.7%         | 45.6  | 16.5 |
| EBITDA                                  | 49.0  | 17.7 | 11.4%         | 44.0  | 15.9 |
| Operating profit (EBIT)                 | 40.7  | 14.7 | 17.3%         | 34.7  | 12.5 |
| Financial expenses, net                 | 0.5   | 0.2  | -81.5%        | 2.7   | 1.0  |
| Profit after financial items            | 40.2  | 14.6 | <b>26.7</b> % | 32.0  | 11.6 |
| Net profit from continuing operations   | 26.9  | 9.7  | 31.2%         | 20.5  | 7.4  |
| Net profit from discontinued operations | 0.0   | 0.0  |               | 3.6   | 1.3  |
| Profit for the period                   | 26.9  | 9.7  | 11.6%         | 24.1  | 8.7  |
| EPS continuing operations               | 0.36  |      | 0.09          | 0.27  |      |
| EPS discontinuing operations            | 0.00  |      | -0.05         | 0.05  |      |
| Total fully diluted earning per share   | 0.36  |      | 0.04          | 0.32  |      |







## Interim January – September 2005: **Income statement, total operations**

|                                 | 1-9   |      | Change | 1-9   |      | 1-12    |      |
|---------------------------------|-------|------|--------|-------|------|---------|------|
| MEUR                            | 2005  | %    | Y/Y    | 2004  | %    | 2004    | %    |
| Net sales                       | 769.9 |      | -7.1%  | 829.0 |      | 1,072.4 |      |
| Costs of goods sold             | 499.0 | 64.8 | -10.1% | 557.0 | 67.2 | 723.8   | 67.5 |
| Gross profit                    | 270.9 | 35.2 | -0.4%  | 272.0 | 32.8 | 348.6   | 32.5 |
| Other operating income          | -1.8  | -0.2 | 25.0%  | -2.4  | -0.3 | -31.2   | -2.9 |
| Expenses excl. depreciations    | 156.7 | 20.4 | 3.7%   | 151.1 | 18.2 | 204.2   | 19.0 |
| EBITDA                          | 116.0 | 15.1 | -5.9%  | 123.3 | 14.9 | 175.6   | 16.4 |
| Operating profit (EBIT)         | 90.7  | 11.8 | -0.8%  | 91.4  | 11.0 | 130.6   | 12.2 |
| Financial expenses, net         | 1.2   | 0.2  | -79.7% | 5.9   | 0.7  | 7.0     | 0.7  |
| Profit after financial items    | 89.5  | 11.6 | 5.8%   | 85.5  | 10.3 | 123.6   | 11.5 |
| Profit for the period           | 60.9  | 7.9  | 4.6%   | 58.2  | 7.0  | 88.4    | 8.2  |
| Fully diluted earning per share | 0.82  |      | 0.04   | 0.78  |      | 1.19    |      |







### Interim January – September 2005: **Operating profit by Region**

| MEUR                       | 1-9                | 1-9                | 1-12                | Reported Co | mparable |
|----------------------------|--------------------|--------------------|---------------------|-------------|----------|
|                            | 2005               | 2004               | 2004                | change      | change   |
| Central Europe             | 30.0 <i>12.8</i> % | 30.7 11.8 %        | 39.6 <i>11.9</i> %  | -2.3 %      | -5.4 %   |
| Nordic                     | 32.2 <i>13.5</i> % | 28.0 <i>12.7 %</i> | 32.0 <i>11.0</i> %  | 15.0 %      | 15.0 %   |
| Europe - West, East, South | 19.8 <i>8.1 %</i>  | 15.3 <i>6.1 %</i>  | 16.4 <i>5.0</i> %   | 29.4 %      | 12.5 %   |
| North America              | 16.4 <i>13.1 %</i> | 16.4 <i>14.2 %</i> | 22.2 <i>14.3</i> %  | 0.0 %       | 2.5 %    |
| Others (incl. RE)          | -6.1               | 4.1                | 28.5                |             |          |
| Eliminations               | -1.6               | -3.1               | -8.1                |             |          |
| Total                      | 90.7 <i>11.8</i> % | 91.4 <i>11.0 %</i> | 130.6 <i>12.2 %</i> | -0.8 %      | 9.3 %    |
| Continuing operations      | 90.7 11.8 %        | 81.2 <i>10.3</i> % | 95.2 <i>9.3 %</i>   | 11.7 %      | 9.3 %    |
| Discontinued operations    | 0.0                | 10.2 23.8 %        | 35.4                |             |          |

Note: Comparable change includes exchange rate effect and the following divestments / close downs:

- 2004: Finnish real estate business, MBO in Germany and Uponor Aldyl Company
- -1 Jan. 2005: IE France, Asko Norge AS, IE Hungary, Unicor MTS business in Germany
- -1 April 2005: IE Iberia.

Operating profit includes IFRS restructuring provisions in December 2004 (13.4 M€) and the gain from the divestment of the Finnish real estate business (28.7M€).







## Interim July – September 2005: **Operating profit by Region**

| MEUR                       | 7-9  |        | 7-9  |        | Reported C | omparable |
|----------------------------|------|--------|------|--------|------------|-----------|
|                            | 2005 |        | 2004 |        | change     | change    |
| Central Europe             | 11.9 | 14.6 % | 10.4 | 11.8 % | 14.4 %     | 4.4 %     |
| Nordic                     | 14.1 | 16.5 % | 13.3 | 16.6 % | 6.0 %      | 6.8 %     |
| Europe - West, East, South | 9.2  | 10.5 % | 6.8  | 7.8 %  | 35.3 %     | 17.9 %    |
| North America              | 8.0  | 16.9 % | 7.1  | 17.1 % | 12.7 %     | 13.8 %    |
| Others (incl. RE)          | -2.4 |        | 2.8  |        |            |           |
| Eliminations               | -0.1 |        | -0.3 |        |            |           |
| Total                      | 40.7 | 14.7 % | 40.1 | 13.8 % | 1.5 %      | 12.4 %    |
| Continuing operations      | 40.7 | 14.7 % | 34.7 | 12.5 % | 17.3 %     | 12.4 %    |
| Discontinued operations    | 0.0  |        | 5.4  |        |            |           |







# Operating profit with December 2004 adjusted with restructuring costs

| MEUR                       | 1-9                | 1-9                | 1-12                | adjusted            |
|----------------------------|--------------------|--------------------|---------------------|---------------------|
|                            | 2005               | 2004               | 2004                | 1-12 2004           |
| Central Europe             | 30.0 <i>12.8</i> % | 30.7 11.8 %        | 39.6 <i>11.9 %</i>  | 42.3 <i>12.7</i> %  |
| Nordic                     | 32.2 <i>13.5</i> % | 28.0 <i>12.7 %</i> | 32.0 11.0 %         | 33.2 <i>11.4</i> %  |
| Europe - West, East, South | 18.8 <i>7.7 %</i>  | 15.3 <i>6.1 %</i>  | 16.4 <i>5.0</i> %   | 19.9 <i>6.0 %</i>   |
| North America              | 16.4 <i>13.1 %</i> | 16.4 <i>14.2 %</i> | 22.2 14.3 %         | 23.4 <i>15.1 %</i>  |
| Others (incl. RE)          | -6.1               | 4.1                | 28.5                | 28.5                |
| Eliminations               | -1.6               | -3.1               | -8.1                | -3.3                |
| Total                      | 89.7 <i>11.7</i> % | 91.4 <i>11.0 %</i> | 130.6 <i>12.2 %</i> | 144.0 <i>13.4</i> % |
| Continuing operations      | 89.7 <i>11.7</i> % | 81.2 <i>10.3 %</i> | 95.2 <i>9.3</i> %   | 108.6 <i>10.6</i> % |
| Discontinued operations    | 0.0                | 10.2 23.8 %        | 35.4                | 35.4                |







#### Interim January – September 2005: **Balance sheet**

- Further decrease in investment property after the divestment of Asko Norge AS 1.1.2005. (All of the Finnish real estate business was divested in November 2004.)
- Inventories down by 28 M€ from September 2004 and 14 M€ down from year-end 2004, partly due to businesses divested in the beginning of 2005.
- Total net working capital down by 36 M€ from September 2004.
- Positive conversion difference impact of 10 M€ on the equity from year-end 2004.
- Net interest-bearing liabilities down by 12 M€ from December 2004.







#### Interim January – September 2005: **Balance sheet**

| MEUR                                    | 30 Sep. | Change   | 30 Sep. | 31 Dec. |
|---|---------|----------|---------|---------|
|   | 2005    | %        | 2004    | 2004    |
| Intangible assets                       | 79.8    | 7.3 %    | 74.4    | 74.9    |
| Tangible assets                         | 208.4   | 3.8 %    | 200.7   | 208.0   |
| Investment property                     | 10.6    | -89.6 %  | 101.8   | 26.7    |
| Securities and long-term investments    | 22.2    | 62.0 %   | 13.7    | 21.0    |
| Inventories                             | 122.2   | -19.1 %  | 151.1   | 136.5   |
| Cash in hand and banks                  | 23.8    | 124.5 %  | 10.6    | 29.5    |
| Other current assets                    | 237.9   | -8.9 %   | 261.2   | 193.2   |
| Shareholders' equity                    | 407.8   | -0.8 %   | 411.1   | 397.0   |
| Minority interest                       | 0.0     | -100.0 % | 0.9     | 0.0     |
| Provisions                              | 19.4    | -4.0 %   | 20.2    | 20.4    |
| Long-term interest bearing liabilities  | 22.5    | -65.8 %  | 65.7    | 22.4    |
| Short-term interest bearing liabilities | 22.6    | -66.7 %  | 67.8    | 40.7    |
| Non-interest bearing liabilities        | 232.6   | -6.1 %   | 247.8   | 209.3   |
| Balance sheet total                     | 704.9   | -13.3 %  | 813.5   | 689.8   |

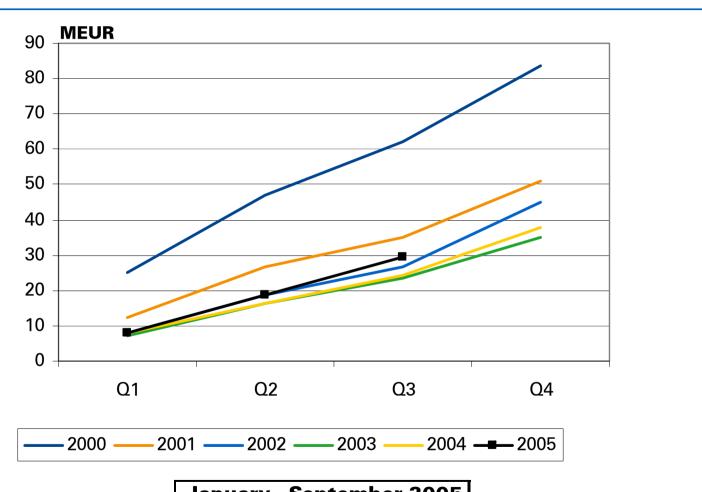






#### Bringing comfort to life

#### Interim January – September 2005: **Investment activity**





Disposals at book 23.7

Depreciation 25.3







|                                   | 1-9   |       | 1-9   |       | 1-12   |        |
|-----------------------------------|-------|-------|-------|-------|--------|--------|
|                                   | 2005  |       | 2004  |       | 2004   |        |
| Cash flow from operations         |       |       |       |       |        |        |
| Net profit for the period         | +60.9 |       | +58.2 |       | +88.4  |        |
| Sales gains                       | -1.8  |       | -2.4  |       | -31.2  |        |
| Depreciation                      | +25.3 |       | +31.9 |       | +45.0  |        |
| Change in net working capital     | -13.5 |       | -30.6 |       | +7.8   |        |
| Cash flow adjustment items        |       |       |       |       | +4.1   |        |
|                                   |       | +70.9 |       | +57.1 |        | +114.1 |
| Cash flow from investments        |       |       |       |       |        |        |
| Share acquisitions                |       |       |       |       |        |        |
| Share divestments                 | +14.6 |       |       |       | +86.3  |        |
| Investment in fixed assets        | -29.6 |       | -24.6 |       | -37.8  |        |
| Income from sales of fixed assets | +9.1  |       | +16.3 |       | +27.9  |        |
|                                   |       | -5.9  |       | -8.3  |        | +76.4  |
| Cash flow before financing        |       | +65.0 |       | +48.8 |        | +190.5 |
| Cash flow from financing          |       |       |       |       |        |        |
| Dividends                         | -52.0 |       | -74.1 |       | -106.9 |        |
| Net change of loans               | -10.0 |       | +16.2 |       | -69.5  |        |
| Subscription of shares            |       |       | +4.6  |       | +4.6   |        |
| Purchase of own shares            | -8.1  |       |       |       | -4.9   |        |
| Finance lease payments            | -1.7  |       | -0.9  |       | -1.3   |        |
| Other financial items             | +1.1  |       | -0.9  |       | +0.1   |        |
|                                   |       | -70.7 |       | -55.1 |        | -177.9 |

-5.7

-6.3





Change in cash

+12.6





## Interim July – September 2005: **Abridged cash flow**

| Finance lease payments                                   | -0.6          |       | +0.2          |       |
|--|---------------|-------|---------------|-------|
| Purchase of own shares                                   | -3.7          |       |               |       |
| Subscription of shares                                   |               |       | +2.8          |       |
| Net change of loans                                      | -37.4         |       | -42.5         |       |
| Cash flow from financing Dividends                       |               |       |               |       |
| Cash flow before financing                               |               | +54.3 |               | +43.4 |
|  |               | -9.3  |               | +0.0  |
| Income from sales of fixed assets                        | +1.4          |       | +8.4          |       |
| Investment in fixed assets                               | -10.7         |       | -8.4          |       |
| Share divestments  |               |       |               |       |
| Share acquisitions                                       |               |       |               |       |
| Cash flow from investments                               |               |       |               |       |
| _  |               | +63.6 |               | +43.4 |
| Change in net working capital Cash flow adjustment items | +20.7         |       | +3.3          |       |
| Depreciation Change in not working against               | +8.3<br>+28.7 |       | +10.4<br>+9.9 |       |
| Sales gains  | -0.3          |       | -1.0          |       |
| Net profit for the period                                | +26.9         |       | +24.1         |       |
| Cash flow from operations                                | _             |       |               |       |
|  | 2005          |       | 2004          |       |







#### Interim January – September 2005:

#### **Financial indicators**

|                                   | 1-9  | 1-9   | 1-12 |
|-----------------------------------|------|-------|------|
|                                   | 2005 | 2004  | 2004 |
| Earnings per share (diluted), EUR | 0.82 | 0.78  | 1.19 |
| Return on equity, %               | 20.2 | 18.7  | 21.7 |
| Return on investment, %           | 27.6 | 23.1  | 27.0 |
| Solvency ratio, %                 | 58.0 | 51.1  | 57.7 |
| Gearing, %                        | 5.2  | 29.8  | 8.5  |
| Equity per share (diluted), EUR   | 5.53 | 5.50  | 5.34 |
| Net interest-bearing debt         | 21.3 | 122.9 | 33.6 |







# Interim Jan—Sept 2005 **Outlook**







#### **Q4/2005** market environment

- Near-term prospects look stable
  - No positive surprises expected in Germany in the near-term
  - North America continues strong
    - Softening possible during 2006
  - No sudden risks visible in Nordic and Europe WES in the near-term

| Resident.<br>new<br>building | Germany | Nordic | UK &<br>Ireland | Iberia | Italy | USA | Canada |
|------------------------------|---------|--------|-----------------|--------|-------|-----|--------|
| 2005 vs.<br>2004             |         |        |                 |        |       |     |        |
| Outlook<br>2006              |         |        |                 |        |       |     | ?      |

- Rising energy and commodity prices may affect our business
  - Plastic resin price increases will impact Uponor in Q4, mainly concerns the Infrastructure business (in Nordic and Europe – WES)
  - Metals (used in all Regions, mainly in fittings and other components)







#### Guidance from 2 Feb. remains unchanged

- No changes to the current guidance (2 Feb, repeated after Q1 and Q2)
- Business for 2005 as a whole is expected to develop according to guidance previously provided
- Organic growth in continuing operations is expected to be in line with long-term targets, and operating profit and margin to improve from 2004 levels. Similarly, full year cash flow from business operations is expected to remain strong.

